Consolidated Summary Report of Operating Results for the First Quarter of Fiscal 2012 (Year ending December 2012) [Japan GAAP]

Company name: Future Architect, Inc.

Shares listed on: First Section of Tokyo Stock Exchange

Security code number: 4722 Website: http://www.future.co.jp

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Scheduled submit date of quarterly report: May 14, 2012 Scheduled date for distribution of dividend payments: –

Creation of supplemental material on quarterly financial results: No

Holding of quarterly results briefing: No

(Amount rounded off to million yen)

1. Consolidated Results for the first Quarter of Fiscal 2012 (January 1, 2012 to March 31, 2012)

(1) Consolidated operating results (accumulated total)

(Percentages are year-on-year changes) Net sales Operating income Ordinary income Quarterly net income Million yen Million yen Million yen % % % Million yen % 1Q, Fiscal 2012 5,274 (10.9)230 (74.2)287 (68.7)199 (66.3)5,917 893 918 591 1Q, Fiscal 2011 2.8 85.4 87.5 131.4

(Reference) Comprehensive income 1Q, Fiscal 2012: 207 million yen (-59.8%)

1Q Fiscal 2011: 517 million yen (— %)

	Quarterly net income per share	Quarterly net income per share (fully diluted)
	Yen	Yen
1Q, Fiscal 2012	438.77	_
1Q, Fiscal 2011	1,295.03	_

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Million yen	Million yen	%	%
1Q, Fiscal 2012	14,003	11,134	78.8	24,517.26
Fiscal 2011	14,453	11,410	78.9	24,964.67

(Reference) Shareholders' equity 1Q, Fiscal 2012: 11,038 million yen Fiscal 2011: 11,399 million yen

2. Dividends

	Dividends per share (yen)					
	End of the first quarter dividend	End of the second quarter dividend	End of the third quarter dividend	Year-end dividend	Total	
	Yen	Yen	Yen	Yen	Yen	
Fiscal 2011:	_	750.00	_	750.00	1,500.00	
Fiscal 2012	_					
Fiscal 2012 (Forecast)		750.00	_	750.00	1,500.00	

Note: Modification of the projected dividends announced most recently: No

3. Projected Consolidated Results for Fiscal 2012 (January 1, 2012 to December 31, 2012)

(% represents change from the previous fiscal year for a "Full year" and changes from the corresponding quarter of the previous fiscal year for 2Q (accumulated))									
	Net	sales	Operatin	g income	Ordinary	y income	Net in	ncome	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
2Q (accumulated)	11,480	(2.4)	1,280	(21.5)	1,300	(24.0)	780	(27.3)	1,732.44
Full year	24 800	6.5	3.300	12.6	3.330	9 1	1 930	12.5	4 286 68

Note: Modification of the projected consolidated results announced most recently: No

4 Others

- (1) Changes in significant subsidiaries in the consolidated first quarter under review (Changes in specified subsidiaries that involved changes in the scope of consolidation): No
- (2) Application of special accounting for the preparation of quarterly consolidated financial statements: Yes Income taxes and payables are calculated by appropriately estimating the legal effective tax rate after the adoption of tax effect accounting which is to be assessed upon net income before taxes of the consolidated fiscal year including the consolidated first quarter under review and multiplying such estimated legal effective tax rate to the net income before taxes of the previous consolidated quarter.

Income taxes-deferred is included in income taxes.

(3) Change in accounting policies or estimates and retrospective restatements

1) Change in accounting policies in accordance with revision of accounting standards
2) Change in accounting policies other than item 1) above
3) Change in accounting estimates
4) Retrospective restatements
: No

(4) Number of outstanding shares (common stock)

1) Total outstanding shares as of the end of the period (including treasury stocks)

- 2) Total treasury stocks as of the end of the period
- 3) Average number of outstanding stocks during the quarter under review (accumulated period for quarter)

1Q Fiscal 2012:	476,640 shares	Fiscal 2011:	476,640 shares
1Q, Fiscal 2012:	26,408 shares	Fiscal 2011:	20,008 shares
1Q, Fiscal 2012:	454,158 shares	1Q, Fiscal 2011:	456,632 shares

* Indication of quarterly review procedure implementation status

This quarterly earnings report is exempt from the quarterly review procedures based upon the Financial Instruments and Exchange Act. At the time of this document's release, review procedures for the quarterly financial statements under the Financial Instruments and Exchange Act had not been completed.

* Points to note about the proper use of projections, and other noteworthy events

(Points to note regarding descriptions about future, etc.)

The above projection, representing our best estimate based on information currently available to us, incorporates uncertain factors. For details of the preconditions used in making the above-mentioned forecast and other relevant matters, refer to "Qualitative Information on the Consolidated Results Forecast" on page 2 of the accompanying material of the quarterly earnings report.

○ Contents

1.	Qua	alitative information about financial results for the first quarter of the fiscal year under review	2
	(1)	Qualitative information about consolidated operating results	2
	(2)	Qualitative information about consolidated financial condition	2
	(3)	Qualitative information about consolidated earnings forecast	2
2.	Mat	tters related to summary information (other)	3
	(1)	Changes in significant subsidiaries in the consolidated first quarter under review	3
	(2)	Application of special accounting for the preparation of quarterly consolidated financial statements	3
	(3)	Change in accounting policies or estimates and retrospective restatements	3
3.	Qua	arterly Period Consolidated Financial Statements	4
	(1)	Quarterly Period Consolidated Balance Sheets	4
	(2)	Quarterly Period Consolidated Statements of Income and Comprehensive Income	6
	(3)	Quarterly Period Consolidated Statements of Cash Flows	8
	(4)	Notes regarding premise of surviving company	10
	(5)	Segment information	10
	(6)	Notes when any significant change to shareholders' equity takes place	11
	(7)	Significant subsequent events.	11
4.	Sup	plemental information	12
	(1)	Orders received	12

1. Qualitative information about financial results for the first quarter of the fiscal year under review

(1) Qualitative information about consolidated operating results

During the first quarter of the fiscal year under review, the outlook for the Japanese economy remained uncertain as there were many sources of concern. These included a deceleration of overseas economies, originating in the European debt issue, ongoing appreciation of the yen and high levels of crude oil prices. Nevertheless, there were signs of recovery thanks to restoration demand related to the Great East Japan Earthquake and other factors.

Under such circumstances, consolidated net sales of the Group for the first quarter were ¥5,274 million, down 10.9% from the corresponding period of the previous fiscal year, operating income was ¥230 million, down 74.2%, and ordinary income was ¥287 million, down 68.7%. Net income declined 66.3% year-on-year to ¥199 million.

Operating results by business segment are as follows. The operating results by business segment represent values before adjustment of internal sales or transfers among segments.

In the IT Consulting Business, one of the large projects was paused and proactive promotional activities were developed. As a result, this business received orders from multiple new clients and new projects started. However, the Company expects these new projects to significantly contribute to net sales in or after the second half of the fiscal year. Consequently, net sales for the first quarter were \(\frac{4}{3}\),223 million, down 12.6% from a year earlier. Also, operating income declined 66.9% to \(\frac{4}{2}\)266 million mainly due to a delay in some projects, a cost to cope with BCP, which was not posted in the previous year, investment in cloud computing for financial institutions and increased expenses on advancing overseas.

In the Package & Service Business, operations of Ascendia Inc. continued to be steady. On the other hand, Future One, Inc. put off starting some projects because more development person-hours than expected were required by some projects. Nevertheless, order backlog favorably grew from the end of the previous fiscal year thanks to a sales system that has been enhanced since last year. Consequently, net sales were ¥976 million, down 14.6%, and operating loss was ¥32 million, compared to income of ¥65 million a year ago.

In the Corporate Revitalization Business, the gross profit margin of Uoei Corporation, which operates grocery supermarkets, became steady due to the introduction of IT, including automatic order placement and EDI systems. As a result, net sales were ¥1,152 million, down 0.9%, and operating income was ¥16 million, up 6.6%. The business segment has continued to post positive operating income.

(2) Qualitative information about consolidated financial condition

(Assets, liabilities and net asset)

Total assets at the end of the first quarter under review were ¥14,003 million, down ¥449 million from the end of the previous consolidated fiscal year. The main factors included decreases of cash and deposits (a decrease of ¥804 million from the end of the previous consolidated fiscal year) and notes receivable and accounts receivable (a decrease of ¥102 million).

Liabilities decreased by ¥173 million from the end of the previous consolidated fiscal year to ¥2,869 million. The main factors included decreases of income tax payable, etc. (a decrease of ¥467 million from the end of the previous consolidated fiscal year) and long-term borrowings due within one year (a decrease of ¥16 million).

Net assets decreased by ¥276 million from the end of the previous consolidated fiscal year to ¥11,134 million. The main factors included a decrease of retained earnings (a decrease of ¥143 million from the end of the previous consolidated fiscal year) and an increase of treasury stock (a decrease of ¥221 million).

(Analysis of cash flows)

Net cash inflow from operating activities was ¥46 million (compared to an inflow of ¥257 million for the corresponding quarter of the previous fiscal year), primarily due to the posting of net income before tax for the quarter of ¥315 million and a decrease of accounts receivable of ¥309 million.

Net cash outflow from investment activities totaled ¥396 million (compared to an inflow of ¥211 million for the corresponding quarter of the previous fiscal year), chiefly due to purchase of short-term investment securities of ¥201 million and acquisition of intangible fixed assets of ¥139 million.

Net cash outflow from financial activities was ¥562 million (compared to an outflow of ¥526 million for the corresponding quarter of the previous fiscal year), mainly due to purchase of treasury stock of ¥223 million and dividends paid of ¥320 million.

As a result of these operating, investment, and financial activities, the balance of cash and cash equivalents at the end of the first quarter under review was ¥4,621 million.

(3) Qualitative information about consolidated earnings forecast

We have not changed our previous earnings forecast for the second quarter and the full term of the fiscal year ending December 2012, which was announced on February 7, 2012.

2. Matters related to summary information (other)

- (1) Changes in significant subsidiaries in the consolidated first quarter under review Not applicable
- (2) Application of special accounting for the preparation of quarterly consolidated financial statements

 Income taxes and payables are calculated by appropriately estimating the legal effective tax rate after the adoption of tax effect accounting which is to be assessed upon net income before taxes of the consolidated first quarter under review and multiplying such estimated legal effective tax rate to the net income before taxes of the previous consolidated quarter.

Income taxes-deferred is included in income taxes.

(3) Change in accounting policies or estimates and retrospective restatements Not applicable

3. Quarterly Period Consolidated Financial Statements

(1) Quarterly Period Consolidated Balance Sheets

		(in thousands of yen)
	Previous consolidated fiscal year (December 31, 2011)	Consolidated first quarter under review (March 31, 2012)
Assets	(Beccinioci 31, 2011)	(With 51, 2012)
Current assets		
Cash and deposits	5,076,449	4,271,890
Notes and accounts receivable	2,770,586	2,667,937
Investment securities	701,110	802,232
Merchandise and finished goods	126,890	130,781
Work in process	54,928	76,400
Accounts receivable-other	1,357,981	1,360,170
Other	448,566	522,432
Allowance for doubtful accounts	(7,364)	(5,543)
Total current assets	10,529,150	9,826,302
Fixed assets		
Tangible fixed assets		
Buildings and structures	3,077,281	3,089,980
Accumulated depreciation	(2,654,607)	(2,674,530)
Buildings and structures, net	422,673	415,450
Land	122,868	122,868
Other	1,549,422	1,577,343
Accumulated depreciation	(1,308,490)	(1,342,252)
Other, net	240,931	235,090
Total tangible fixed assets	786,474	773,409
Intangible fixed assets		,
Goodwill	145,464	262,047
Software	386,794	519,571
Other	22,063	22,675
Total intangible fixed assets	554,322	804,295
Investments and other assets		,
Investment securities	1,523,639	1,553,100
Other	1,119,817	1,106,185
Allowance for doubtful accounts	(60,043)	(59,801)
Total investments and other assets	2,583,414	2,599,484
Total fixed assets	3,924,210	4,177,189
Total assets	14,453,360	14,003,492

Liabilities Previous consolidated fiscal year (December 31, 2011) Consolidated first quarter under review (March 31, 2012) Liabilities Terrent liabilities Accounts payable 644,020 711,210 Short-term borrowings 32,327 44,871 Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,004 Reserve for loss on projects 42,00 — Reserve for loss on projects 42,00 — Other 1,257,508 1,488,132 Other 1,257,508 1,488,132 Non-current liabilities 2,716,167 2,534,218 Non-current liabilities 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 3,042,475 2,869,40e Net assets Shareholders' equity 4,21,815 1,421,815 <			(in thousands of yen)
Liabilities fiscal year (December 31, 2011) under review (March 31, 2012) Current liabilities Current liabilities Accounts payable 644,020 711,210 Short-term borrowings 32,327 44,871 Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for opuality assurance 65,359 52,490 Reserve for opusity 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 4,21,815 Capital surplus </th <th></th> <th>Previous consolidated</th> <th>Consolidated first quarter</th>		Previous consolidated	Consolidated first quarter
Liabilities Current liabilities Accounts payable 644,020 711,210 Short-term borrowings 32,327 44,871 Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 3304,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 2,495,772 2,495,772 Common stock 1,421,815 1,421,815 1,421,815 Capital surplus 2,945,772<		fiscal year	
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Accounts payable 644,020 711,210 Short-term borrowings 32,327 44,871 Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities 309,408 312,020 Other 16,899 13,483 Total onn-current liabilities 309,408 312,020 Other 16,899 13,483 Total hiabilities 3,042,475 2,869,406 Net assets Shareholders' equity Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stoc	Liabilities		
Short-term borrowings 32,327 44,871 Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171	Current liabilities		
Long-term borrowings due within one year 16,000 — Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for poulity assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 30,408 312,020 Other 16,899 13,483 Total inon-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuati	Accounts payable	644,020	711,210
Income tax payable, etc. 590,481 123,437 Reserve for bonuses 106,269 96,094 Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total on-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity — 4,21,815 1,421,815 Capital surplus 2,495,772 <td>Short-term borrowings</td> <td>32,327</td> <td>44,871</td>	Short-term borrowings	32,327	44,871
Reserve for bonuses 106,269 96,094 Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total inon-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Common stock 1,421,815 1,421,815 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 3,342,775 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772 2,495,772	Long-term borrowings due within one year	16,000	
Reserve for quality assurance 65,359 52,490 Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 304,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (6,017) (6,740) Net unrealized gain (loss) (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) </td <td>Income tax payable, etc.</td> <td>590,481</td> <td>123,437</td>	Income tax payable, etc.	590,481	123,437
Reserve for loss on projects 4,200 — Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity — 4,421,815 1,421,815 Common stock 1,421,815 1,421,815 2,495,772 <td>Reserve for bonuses</td> <td>106,269</td> <td>96,094</td>	Reserve for bonuses	106,269	96,094
Provision for loss on order received — 17,981 Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities - 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity - 2,495,772 Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (6,017) (6,740) Net unrealized gain (loss) (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (6,017) (6,740) <td>Reserve for quality assurance</td> <td>65,359</td> <td>52,490</td>	Reserve for quality assurance	65,359	52,490
Other 1,257,508 1,488,132 Total current liabilities 2,716,167 2,534,218 Non-current liabilities - 9,684 Long-term borrowings - 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Common stock 1,421,815 1,421,815 2,495,772 <td>Reserve for loss on projects</td> <td>4,200</td> <td></td>	Reserve for loss on projects	4,200	
Total current liabilities 2,716,167 2,534,218 Non-current liabilities — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity Valuation stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Provision for loss on order received		17,981
Non-current liabilities — 9,684 Long-term borrowings — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity 1,421,815 1,421,815 Common stock 1,421,815 1,421,815 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 3,518,047	Other	1,257,508	1,488,132
Long-term borrowings — 9,684 Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (1,483) 2,888 Net unrealized gain (loss) (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Total current liabilities	2,716,167	2,534,218
Asset retirement obligations 309,408 312,020 Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (6,017) (6,740) Net unrealized gain (loss) (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Non-current liabilities		
Other 16,899 13,483 Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (1,483) 2,888 Net unrealized gain (loss) (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Long-term borrowings	_	9,684
Total non-current liabilities 326,307 335,188 Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,140,885 11,134,086	Asset retirement obligations	309,408	312,020
Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity	Other	16,899	13,483
Total liabilities 3,042,475 2,869,406 Net assets Shareholders' equity	Total non-current liabilities	326,307	335,188
Shareholders' equity Common stock 1,421,815 1,421,815 1,421,815 1,421,815 2,495,772 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments (1,483) 2,888 Net unrealized gain (loss) (6,017) (6,740) Total valuation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Total liabilities	3,042,475	2,869,406
Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Net assets		, ,
Common stock 1,421,815 1,421,815 Capital surplus 2,495,772 2,495,772 Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Shareholders' equity		
Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086		1,421,815	1,421,815
Retained earnings 8,661,248 8,518,047 Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Capital surplus	2,495,772	2,495,772
Treasury stock (1,171,668) (1,393,328) Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Retained earnings	8,661,248	
Total shareholders' equity 11,407,167 11,042,306 Valuation and translation adjustments Net unrealized gain (loss) on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086			
Valuation and translation adjustments Net unrealized gain (loss) (1,483) 2,888 on available-for-sale securities (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Total shareholders' equity	11,407,167	
Net unrealized gain (loss) (1,483) 2,888 on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086			
on available-for-sale securities (1,483) 2,888 Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086			
Foreign currency translation adjustments (6,017) (6,740) Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086		(1,483)	2,888
Total valuation and translation adjustments (7,501) (3,851) Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	Foreign currency translation adjustments		
Minority interests 11,220 95,631 Total net assets 11,410,885 11,134,086	· · · · · · · · · · · · · · · · · · ·		
Total net assets 11,410,885 11,134,086			
	Total liabilities and net assets	14,453,360	14,003,492

(2) Quarterly Period Consolidated Statements of Income and Comprehensive Income (First quarter of consolidated fiscal year under review)

		(in thousands of yen)
	First quarter of previous	First quarter of consolidated
	consolidated fiscal year	fiscal year under review
	(from January 1, 2011	(from January 1, 2012
	to March 31, 2011)	to March 31, 2012)
Net sales	5,917,201	5,274,742
Cost of sales	3,632,701	3,470,495
Gross profit	2,284,500	1,804,246
Selling, general and administrative expenses		
Officers' remuneration	61,209	64,719
Salaries and bonuses	716,032	869,898
Employee training expenses	5,509	6,451
Research & development expenditures	13,267	2,434
Depreciation	27,079	26,425
Recruitment expenses	43,259	42,910
Other	524,305	560,605
Total selling, general and administrative expenses	1,390,664	1,573,445
Operating income	893,836	230,801
Non-operating income	0,2,020	250,001
Interest income	838	1,386
Dividends income	1,275	876
Amortization of negative goodwill	14,154	
Equity in income of non-consolidated subsidiaries &	, in the second	
affiliates	1,204	24,846
Foreign exchange gains		26,126
Other	7,712	5,668
Total non-operating income	25,185	58,904
Non-operating expenses		
Interest expenses	380	220
Commission for purchase of treasury stock		1,647
Other	346	152
Total non-operating expenses	727	2,021
Ordinary income	918,294	287,685
Extraordinary income		
Gains on sale of investment securities	160,275	_
Reversal of reserve for quality assurance	38,275	_
Compensation for damages incurred	94,945	_
Gain on negative goodwill	<u> </u>	75,209
Total extraordinary income	293,497	75,209
Extraordinary losses		
Losses on sales of investment securities	1,349	_
Losses on devaluation of investment securities	1,191	1,275
Litigation expenses	<u> </u>	44,000
Effects due to application of accounting standard for	252,519	
asset retirement obligations		
Others	30,000	1,655
Total extraordinary losses	285,059	46,931
Net income before taxes (quarterly period)	926,731	315,963

		(in thousands of yen)
	First quarter of previous consolidated fiscal year	First quarter of consolidated fiscal year under review
	(from January 1, 2011 to March 31, 2011)	(from January 1, 2012 to March 31, 2012)
Income taxes	335,377	112,411
Income before minority interests	591,354	203,551
Minority interests in income		4,279
Quarterly net income	591,354	199,272
Minority interests in income		4,279
Income before minority interests	591,354	203,551
Other comprehensive income		
Valuation difference on available-for-sale securities	(73,792)	4,273
Foreign currency translation adjustment	80	18
Share of other comprehensive income of associates		
accounted for using equity method	(54)	99
Other comprehensive income	(73,766)	4,391
Quarterly comprehensive income	517,587	207,943
(Breakdown)		
Comprehensive income attributable to owners	517 507	202.022
of the parent	517,587	202,922
Comprehensive income attributable to minority interests	-	5,020

(3) Quarterly Period Consolidated Statements of Cash Flows

		(in thousands of yen)
	First quarter of previous	First quarter of consolidated
	consolidated fiscal year	fiscal year under review
	(from January 1, 2011	(from January 1, 2012
	to March 31, 2011	to March 31, 2012
Net cash provided by (used in) operating activities		
Net income before taxes (quarterly period)	926,731	315,963
Depreciation and amortization	48,947	52,557
Increase (decrease) in allowance for doubtful accounts	(921)	(2,062)
Increase (decrease) in reserve for bonuses	(30,107)	(12,268)
Increase (decrease) in reserve for quality assurance	(82,816)	(12,869)
Increase (decrease) in reserve for loss on projects	11,000	(4,200)
Earned interest and dividends	(2,113)	(2,263)
Interest expenses	380	220
Equity in income (losses) of subsidiaries & affiliates	(1,204)	(24,846)
Gain on negative goodwill	<u> </u>	(75,209)
Compensation for damages incurred	(94,945)	_
Gains (losses) on sale of investment securities	(158,925)	_
Gains (losses) on valuation of investment securities	1,191	1,275
Litigation expenses	<u> </u>	44,000
Effects due to application of accounting standard for asset retirement obligations	252,519	_
Increase (decrease) in accounts receivable	230,649	309,080
Increase (decrease) in inventories	9,732	(14,041)
Increase (decrease) in accounts payable	(19,797)	(3,813)
Others	15,923	43,944
Subtotal	1,106,243	615,468
Interest and dividends received	2,882	2,098
Interest paid	(611)	(303)
Income and other taxes	(851,492)	(570,439)
Net cash provided by (used in) operating activities	257,023	46,824
1		

		(in thousands of yen)
	First quarter of previous consolidated fiscal year	First quarter of consolidated fiscal year under review
	(from January 1, 2011	•
	to March 31, 2011	(from January 1, 2012 to March 31, 2012
Net cash provided by (used in) investing activities	to March 31, 2011	to March 31, 2012
Purchase of short-term investment securities		(201 106)
Purchase of tangible fixed assets	(3,269)	(201,196) (17,858)
Proceeds from sale of tangible fixed assets	(3,209)	(17,838)
Acquisition of intangible fixed assets	(15,770)	(139,516)
Proceeds from sale of investment securities	228,255	(137,310)
Purchase of investments in subsidiaries resulting in	226,233	
change in scope of consolidation	<u> </u>	(64,435)
Payments for deposits and guarantee	(187)	(4,408)
Proceeds from collection of deposits and guarantees	966	21,622
Proceeds from transfer of business	_	8,240
Others	900	750
Net cash provided by (used in) investing activities	211,021	(396,801)
Net cash provided by (used in) financing activities	,	,
Net increase (decrease) in short-term borrowings	<u> </u>	(2,441)
Repayment of long-term borrowings	(16,000)	(16,000)
Purchase of treasury stock		(223,307)
Dividends paid	(510,782)	(320,476)
Net cash provided by (used in) financing activities	(526,782)	(562,224)
Effect of exchange rate changes on cash and	1,176	7,720
cash equivalents	1,170	7,720
Increase (decrease) in cash and cash equivalents	(57,560)	(904,480)
Cash and cash equivalents at beginning of the period	5,153,036	5,526,311
Cash and cash equivalents at end of the quarterly period	5,095,476	4,621,830

- (4) Notes regarding premise of surviving company Not applicable
- (5) Segment information
 - I. First quarter of the previous consolidated fiscal year (from January 1, 2011 to March 31, 2011)
 - 1. Amounts of net sales and income or loss by business segment reported

(in thousands of yen)

	Business segment reported				Others		Adjustment	Amount Stated in Quarterly Period Consolidated
	IT Consulting Business	Package & Service Business	Corporate Revitalization Business	Total	(Note 1) Total	Total	(Note 2)	Financial Statements (Note 3)
Net sales								
(1) Net sales to outside clients	3,682,424	1,044,665	1,162,379	5,889,469	27,731	5,917,201	_	5,917,201
(2) Inter-segment sales or transfer	3,620	99,021	518	103,160	7,215	110,375	(110,375)	
Total	3,686,044	1,143,686	1,162,898	5,992,629	34,946	6,027,576	(110,375)	5,917,201
Segment income or loss	804,878	65,939	15,656	886,473	(551)	885,922	7,913	893,836

Notes:

- 1. "Others," a segment that is not included in the business segment reported, which includes Internet-related businesses and securities investment, holding, and management activities.
- 2. "Adjustment" of segment income or loss of ¥7,913 thousand refers to elimination of inter-segment transactions.
- 3. Segment income or loss is adjusted with operating income in the Quarterly Period Consolidated Statements of Income.
- II. First quarter of consolidated fiscal year under review (from January 1, 2012 to March 31, 2012)
 - 1. Amounts of net sales and income or loss by business segment reported

(in thousands of yen)

	Business segment reported			Others		Adjustment	Amount Stated in Quarterly Period	
	IT Consulting Business	Package & Service Business	Corporate Revitalization Business	Total	(Note 1) Total	Total	(Note 2)	Consolidated Financial Statements (Note 3)
Net sales								
(1) Net sales to outside clients	3,214,216	856,686	1,152,246	5,223,149	51,592	5,274,742	_	5,274,742
(2) Inter-segment sales or transfer	9,026	119,720	324	129,071	_	129,071	(129,071)	_
Total	3,223,243	976,407	1,152,570	5,352,221	51,592	5,403,814	(129,071)	5,274,742
Segment income or loss	266,266	(32,236)	16,697	250,726	(27,546)	223,180	7,621	230,801

Notes:

- 1. "Others," a segment that is not included in the business segment reported, which includes Internet-related businesses, publishing business and securities investment, holding, and management activities.
- 2. "Adjustment" of segment income or loss of \(\frac{\pmathbf{\frac{4}}}{7}\),621 thousand refers to elimination of inter-segment transactions.
- 3. Segment income or loss is adjusted with operating income in the Quarterly Period Consolidated Statements of Income.
 - Information on tangible fixed asset impairment losses or goodwill, etc. by reportable segment (Impairment losses on tangible fixed assets)
 Not applicable

(Significant change in the amount of goodwill)

In the "IT Consulting Business" segment, the Company made Life Sciences Computing Corporation and its subsidiary consolidated subsidiaries of the Company attendant upon acquisition of shares. The amount of increase in goodwill resulting from the relevant event is \(\frac{1}{2}\)17,730 thousand in the consolidated first quarter under review.

(Significant gain on negative goodwill)

In the "Others" segment, Tokyo Calendar Inc., a consolidated subsidiary of the Company, succeeded the media service business of ACCESS CO., LTD. through a company split. The amount of gain on negative goodwill posted as a result of the relevant event is¥75,209 thousand for the consolidated first quarter under review.

- (6) Notes when any significant change to shareholders' equity takes place Not applicable
- (7) Significant subsequent events

(Change in specified subsidiary)

The Company today resolved at a Board of Directors meeting to dissolve Associant Technology Inc., a consolidated subsidiary of the Company. As a result, the company will not be classed as a specified subsidiary of the Company.

(1) Name, address, representative's name, capital and main business of the specified subsidiary

1) Name: Associant Technology Inc.

2) Address: 17-20 Higashi Kasuga-cho, Oita, Oita Prefecture
 3) Representative's name: Tsuyoshi Shimizu, Representative Director

4) Capital: ¥273,475 thousand5) Main business: Asset management

- (2) Number of voting rights held by the Company in the specified subsidiary and the ratio of the number to the number of voting rights of all shareholders, etc. before and after the relevant change
 - 1) Number of voting rights

Before the change: 72,860
After the change —

2) Ratio of the number of voting rights to the number of voting rights of all shareholders, etc.

Before the change: 100.0% After the change: —%

- (3) Reason for the change and the date of the change
 - 1) Reason for the change

Associant Technology Inc. almost stopped practical business activities and has been preparing for its closure since it transferred business to Ascendia Inc. (both companies are consolidated subsidiaries of the Company) through a company split. Since the remaining preparation work has been completed, the Company resolved to dissolve Associant Technology.

2) Date of the change August 2012 (planned)

(4) Status of the relevant subsidiary (as of December 31, 2011)

Total assets: \$\frac{\\$\\$}{86,227\$ thousand
 Liabilities: \$\frac{\\$}{3},350\$ thousand
 Net assets: \$\frac{\\$\\$}{82,876}\$ thousand

(5) Amount of projected loss of the Company resulting from the relevant dissolution

The Company expects the change to have little effect on its consolidated and non-consolidated earnings results for the fiscal year ending December 2012.

4. Supplemental information

(1) Orders received

(in thousands of yen)

Function	First quarter of previous (from Janua to March 3	ry 1, 2011	First quarter of consolidated fiscal year under review (from January 1, 2012 to March 31, 2012)			
	Orders Revd	Orders O/S	Orders Revd	Orders O/S		
IT Consulting Business	2,429,792	3,418,326	2,611,241	2,956,177		
Package & Service Business	1,267,867	920,259	551,272	879,899		
Others	31,660	10,526	47,343	_		
Total	3,729,320	4,349,112	3,209,857	3,836,077		